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by Mr. Jerry Jones and Ms. Terri Lobdell

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## ATP 2-19.1,

### *Echelons Above Corps Intelligence Organizations: Why the Update?*

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### Introduction

ATP 2-19.1, *Echelons Above Corps Intelligence Organizations*, is the Army's doctrinal publication on the roles, responsibilities, and capability of intelligence organizations at echelons above corps (EAC). Last published in 2015, ATP 2-19.1 discusses doctrinal capabilities, organization, and structure for EAC intelligence organizations. While the U.S. Army Intelligence Center of Excellence (USAICoE) is the doctrinal proponent for ATP 2-19.1, the publication was not developed in isolation. Instead, USAICoE used a teaming approach with the U.S. Army Intelligence and Security Command (INSCOM). The INSCOM Training and Doctrine Support (ITRADS) Detachment, as INSCOM's representative, worked closely with the USAICoE Doctrine Division throughout the development process.

Recently, the Army updated its foundational doctrine to focus on large-scale ground combat operations against a peer threat. ADP 3-0, *Operations*, dated 31 July 2019, discusses the foundations, tenets, and doctrine of unified land operations. It is the core of Army doctrine, and it guides how Army forces contribute to unified action.<sup>1</sup> FM 3-0, *Operations*, dated 6 October 2017, introduces the Army strategic roles (shape, prevent, large-scale combat operations, and consolidate gains) and clearly emphasizes and focuses on conducting large-scale ground combat operations against a peer threat.<sup>2</sup> This paradigm shift, as well as updates to EAC intelligence capabilities, organizations, and structure, was a driving force behind the update to ATP 2-19.1. In order to maintain relevancy and consistency with validated Army doctrine, ATP 2-19.1 includes the following discussions—

- ◆ EAC intelligence organization support to the warfighter through the Army's strategic roles.
- ◆ EAC intelligence organization support to setting the theater.
- ◆ Updated verbiage to ensure consistency with operations doctrine and terminology.

### Program Directive

The project to update ATP 2-19.1 began in August 2018 with the development of a program directive. A program directive is the official document that establishes a doctrine development requirement.<sup>3</sup> The program directive was staffed worldwide, and the validated comments concerning the content were incorporated into the document before command approval. The USAICoE Commanding General approved the program directive on 17 September 2018. The U.S. Army Combined Arms Doctrine Directorate validated it on 27 September 2018.

### Initial Draft

ITRADS was the lead agent for developing the initial draft. In order to accomplish this task, ITRADS facilitated the update and revision of all sections of the publication. Each lead organization identified in ATP 2-19.1 was designated as the primary author for their chapters and/or sections. Their objectives were to—

- ◆ Understand the Army's major trends and intelligence challenges and their applicability with regard to updating ATP 2-19.1.
- ◆ Think about complex operational environments and the effect they have on EAC intelligence organizations.
- ◆ Acquire an understanding of how EAC intelligence organizations can address a complex operational environment across all relevant aspects within and across each domain.

### Project Handoff

The ITRADS Detachment provided the initial draft to the USAICoE Doctrine Division at the end of September 2019. With such a solid draft to work with, Doctrine Division expects minimal development and editing will be required before staffing. We anticipate worldwide staffing will occur during the 2<sup>nd</sup> quarter of fiscal year 2020, with final publication mid to late summer 2020. 

## Endnotes

1. Department of the Army, Army Doctrine Publication 3-0, *Operations* (Washington, DC: U.S. Government Publishing Office [GPO], 31 July 2019), v.
2. Department of the Army, Field Manual 3-0, *Operations* (Washington, DC: U.S. GPO, 6 October 2017), foreword. Change 1 was issued on 6 December 2017.

3. Department of the Army, Training and Doctrine Command (TRADOC) Regulation 25-36, *The TRADOC Doctrine Publication Program* (Fort Eustis, VA: TRADOC, 21 May 2014), 81.

*Mr. Jerry Jones began his Army career in 1970 as an Armor officer in the 1<sup>st</sup> Armored Division and the 1<sup>st</sup> Cavalry Division at Fort Hood, TX. A veteran of Vietnam, Operation Desert Storm, and the Balkans conflict, he served at multiple echelons during his 30 years on active duty. He currently serves as the Director, U.S. Army Intelligence and Security Command Training and Doctrine Support Detachment.*

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